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FWD GROUP HOLDINGS LIMITED 富衛集團有限公司

(Incorporated in the Cayman Islands with limited liability)

(the “Issuer”)

(Stock Code: 1828)

**ANNOUNCEMENT OF THE SETTLEMENT OF THE OFFER BY THE ISSUER TO THE HOLDERS
OF**

U.S.\$900,000,000 8.40 PER CENT. SUBORDINATED NOTES DUE 2029

(ISIN: USG37049AB20 (Regulation S) and US30332TAB89 (Rule 144A))

(Stock Code: 4556)

(the “Notes”)

Reference is made to the announcements of the Issuer dated 15 September 2025 and 23 September 2025, respectively, in relation to the Offer (together, the “**Announcements**”) on the terms and subject to the conditions contained in the Tender Offer Memorandum dated 15 September 2025 (the “**Tender Offer Memorandum**”). Capitalised terms used but not otherwise defined in this announcement shall have the meaning given to them in the Tender Offer Memorandum and the Announcements.

The Issuer is pleased to announce that the settlement of the Offer in respect of all the Notes validly tendered and accepted for purchase by the Issuer pursuant to the Offer was completed on 24 September 2025. The aggregate principal amount of the Notes that remain outstanding following settlement of the Offer is U.S.\$360,390,000.

Hong Kong, 25 September 2025

As at the date of this announcement, the directors of FWD Group Holdings Limited 富衛集團有限公司 are Professor MA Si Hang, Frederick as Chairman and independent non-executive director; Mr. LI Tzar Kai, Richard and Mr. HUYNH Thanh Phong (Group Chief Executive Officer) as executive directors; Mr. Walter KIELHOLZ and Mr. John DACEY as non-executive directors; and Ms. CHUNG Kit Hung, Martina, Mr. John BAIRD, Mr. Dirk SLUIMERS, Ms. Laura DEAL-LACEY, Ms. Kyoko HATTORI, Ms. Yijia TIONG, Mr. LEUNG Ka Kui, Dominic and Mr. Andrew WEIR as independent non-executive directors.